

Corporate Context for Corporate Management (CM)

This section on Corporate Context that is included for the first time in the Department's budget is provided to facilitate the integration of the FY 2003 budget and performance measures. The Department's Strategic Plan published in September 2000 is no longer relevant since it does not reflect the priorities laid out in President Bush's Management Agenda, the 2001 National Energy Policy, OMB's R&D project investment criteria or the new policies that will be developed to address an ever evolving and challenging terrorism threat. The Department has initiated the development of a new Strategic Plan due for publication in September 2002, however that process is just beginning. To maintain continuity of our approach that links program strategic performance goals and annual targets to higher level Departmental goals and Strategic Objectives, the Department has developed a revised set of Strategic Objectives in the structure of the September 2000 Strategic Plan.

The Department manages an extensive array of energy-related programs over a nationwide complex including headquarters organizations, operations offices, field offices, national laboratories, power marketing administrations, special purpose offices, and sites now dedicated to environmental cleanup. The Department needs strong corporate management in order to integrate its diverse portfolio of program missions, its facilities, and its contractors spread over a large geographic base.

Corporate Management (CM) Goal

Demonstrate excellence in the management of the Department's human, financial, physical and information assets. Successfully implement each of DOE's requirements in the President's Management Agenda; demonstrate measured progress in resolving DOE's management challenges; and resolve all management recommendations from DOE's IG and GAO within three years of issuance.

Strategic Objectives

- CM1:** Achieve effective and efficient management of the Department of Energy by implementing the President's Management Agenda initiatives on Strategic Management of Human Capital; Competitive Sourcing; Improved Financial Performance; and Budget and Performance Integration. (MBE, ED)
- CM2:** Advocate and implement E-government citizen service delivery office in FY 2003. (CIO)
- CM3:** Ensure secure, efficient, effective and economical operations of the Department's Information Technology Systems and Infrastructure. (CIO)

- CM4:** Provide analysis of domestic and international energy policy, develop implementation strategies, ensure policies are consistent across DOE and within the Administration, communicate analyses and priorities to the Congress, public, industry, foreign governments, and domestic and international organizations, and enhance the export and deployment of energy technologies internationally. (PI)
- CM5:** Reduce adverse security incidents, worker injuries, and environmental releases through policy development, counterintelligence, intelligence, and oversight of the Nation's energy infrastructure, nuclear weapons, materials, facilities and information assets. (SO, CN, IN, OA)
- CM6:** Operate a robust review program and provide timely performance information and recommendations to facilitate: (1) implementation of the President's Management Agenda; (2) resolution of Management Challenges; (3) execution of the Secretary's priorities; (4) completion of statutory Inspector General mandates; (5) recovery of monies and opportunities for savings; and (6) the integrity of the Federal and contractor workforce. (IG)

Budget Summary Table

	(dollars in thousands)		
	FY 2001 Comparable Appropriation	FY 2002 Comparable Appropriation	FY 2003 Request
Office of the Secretary	\$5,081	\$4,784	\$4,731
Energy Security	3,244	3,269	27,686
Management, Budget and Evaluation/CFO (CM1)	116,815	109,310	110,841
Board of Contract Appeals	917	953	785
Hearing and Appeals	5,533	5,381	4,753
Congressional & Intergovernmental Affairs	5,275	4,777	5,224
Economic Impact and Diversity (CM1)	6,916	6,269	6,821
General Counsel	23,894	23,775	23,964
Policy and International Affairs (CM4)	17,237	16,176	21,619
Public affairs	4,244	4,057	4,685
Inspector General (CM6)	33,556	33,856	38,872
Intelligence (CM5)	36,154	40,618	41,559
Counterintelligence (CM5)	45,079	45,514	39,383
Security (CM5)	165,357	173,977	186,506
Independent Oversight and Performance Assurance (OA)	22,275	22,228	22,615
Chief Information Officer (CIO)	73,978	75,444	84,160
Subtotal Corporate Management	565,555	570,388	624,204
Cost of Work for Others	66,027	65,499	69,916
Miscellaneous Revenues	-107,103	-137,810	-137,524
Total, CM	524,479	498,077	556,596

Intelligence

Executive Summary

Mission

The Intelligence mission is to provide the Department, other U.S. Government policy makers, and the Intelligence Community with timely, accurate, high impact foreign intelligence analyses including support to counterintelligence; and to ensure that the Department's technical, analytical and research expertise is made available to the Intelligence Community in accordance with Executive Order 12333, "United States Intelligence Activities." The Office of Intelligence is included in the Corporate Management business line in the DOE Strategic Plan.

Executive Order 12333 calls on the Office of Intelligence to bring the technical expertise of DOE and its laboratories to bear on issues of national concern. As part of that mandate, the Office of Intelligence makes DOE and laboratory capabilities available to the broader Intelligence Community by providing the technical capabilities for Intelligence Community analysis on technical nuclear issues; serves as the Intelligence Community conduit for all intelligence analysis at the labs; provides technical training for analysts, collectors, and operators across the Intelligence Community; and connects the Intelligence Community directly and effectively to the Department's intelligence needs. The Director of the Office of Intelligence serves as the Department's Senior Intelligence Officer responsible for the implementation of Executive Order 12333 for all DOE intelligence and intelligence related activities.

Strategic Objective

CM5: Reduce adverse security incidents, worker injuries, and environmental releases through policy development, counterintelligence, intelligence, and oversight of the Nation's energy infrastructure, nuclear weapons, materials, facilities and information assets.

This strategic objective is supported by the Program Strategic Performance Goals that follow:

CM5-3: Satisfy diverse customer demands for timely, high-impact intelligence necessary to secure the DOE complex and ensure national energy security.

Strategy

The nature and scope of the Department's intelligence activities is influenced by a variety of international events and trends. Proliferation of nuclear weapons and materials into the hands of states of concern and terrorist groups continues to be a growing danger. The Office of Intelligence is committed to preserving a modus operandi that allows its resources and programs to be receptive on short notice to changing world situations. Technical and analytical intelligence support to U.S. efforts will be instrumental in providing critical and timely analysis on the prospects for disruption of energy supplies worldwide due to political, economic, and social instabilities; improving nuclear materials protection, control, and accountability in the former Soviet Union; assisting in the safe and secure dismantlement of former Soviet nuclear weapons; verifying foreign compliance with international treaties and other commitments in the nuclear arena; assessing international terrorism and supporting DOE assets and interests against foreign-based and transnational threats; addressing the challenge of global nuclear proliferation through the innovative and broad application of DOE assets; encouraging and facilitating the application of DOE laboratory expertise to Intelligence Community technology development requirements; providing specialized technical support to operations in the intelligence, law enforcement, and special operations communities, and identifying counterintelligence issues.

The Office of Intelligence will continue to make the Department's unique expertise available to the other Intelligence Community members and policy agencies. We will use the unique expertise in the National Laboratory complex to analyze foreign nuclear capabilities and address issues of nuclear proliferation. The security of intelligence activities throughout the DOE complex will be sustained commensurate with the growing terrorist-based threat. The FY 2003 strategic focus for this office is to continue to be a center of excellence for support to national policy makers.

Major Changes

The FY 2003 Request is \$0.9 million above the FY 2002 appropriation. The increased funding will provide for inflation.

Site Funding and Federal and Contractor Staffing Profiles

(dollars in thousands, whole FTEs)

	FY 2001	FY 2002	FY 2003	\$ Change	% Change
Albuquerque Operations Office					
Kansas City.....	396	396	396	0	0%
Los Alamos National Laboratory.....	4,197	4,864	4,864	0	0%
Pantex.....	75	75	75	0	0%
Sandia National Laboratories.....	3,090	3,757	3,757	0	0%
Chicago Operations Office					
Argonne National Laboratory.....	365	365	365	0	0%
Brookhaven National Laboratory.....	20	20	20	0	0%
Idaho Operations Office	118	118	118	0	0%
Idaho National Engineering Laboratory	770	1,437	1,437	0	0%
Oakland Operations Office					
Lawrence Livermore National Laboratory	5,107	5,540	5,540	0	0%
Lawrence Berkeley National Laboratory	75	75	75	0	0%
Oak Ridge Operations Office					
Y-12 Site, Oak Ridge.....	3,950	4,617	4,617	0	0%
Richland Operations Office					
Pacific Northwest Laboratory.....	5,425	5,782	5,782	0	0%
Savannah River Operations Office					
Savannah River Technology Center	270	270	270	0	0%
Nevada Operations Office					
Special Technologies Laboratory.....	2,079	2,500	2,500	0	0%
Remote Sensing Laboratory.....	633	1,200	2,141	941	78%
Nevada Operations Office.....	142	154	154	0	0%
Office of Scientific & Technical Information	132	132	132	0	0%
Washington Headquarters.....	9,310	9,316	9,316	0	0%
Total, Intelligence.....	36,154	40,618	41,559	941	2%

Full Time Equivalents

Federal.....	49	49	49	0	0%
Laboratory	107	125	129	4	2%
Total Full Time Equivalents.....	156	174	178	4	2%

Lawrence H. Sanchez

Date _____

Intelligence

Program Mission

The Office of Intelligence mission is to provide the Department, other U.S. Government policy makers, and the Intelligence Community with timely, accurate, high impact foreign intelligence analyses including support to counterintelligence; ensure that the Department's technical, analytical and research expertise is made available to the Intelligence Community in accordance with Executive Order 12333. The Office of Intelligence is included in the Corporate Management business line of the DOE Strategic Plan.

Program Strategic Performance Goal

CM5-3: Satisfy diverse customer demands for timely, high-impact intelligence.

Performance Indicator

Significant contributions of Office of Intelligence products (briefings, studies, assessments, analyses, technologies, operational and counterintelligence support) to the attainment of the Department of Energy and the U.S. intelligence missions.

Performance Standards

- Blue: Performance was significantly above established targets.
- Green: Performance results meet all established targets.
- Yellow: Performance was less than the planned annual targets.
- Red: Performance significantly less than the planned targets.

Annual Performance Results and Targets

FY 2001 Results	FY 2002 Targets	FY 2003 Proposed Targets
Provided significant timely and high-impact foreign intelligence analyses and support to DOE and United States Government energy, arms control, and nonproliferation policy makers (Met Goal) CM5-3	Reorganize the Office of Intelligence to reflect post-September 11, intelligence priorities and threats to the DOE complex. (CM5-3) Establish secure, high-bandwidth connectivity to all major DOE sites to provide timely, mission-critical intelligence support.(CM5-3)	Complete reorganization of the Office of Intelligence to meet evolving DOE intelligence priorities. (CM5-3) Complete secure, high-bandwidth connectivity to major DOE sites and provide timely, mission-critical intelligence support. (CM5-3)

Significant Accomplishments and Program Shifts

- Provided the core technical expertise to DOE and other US Government agencies on the analysis and tracking of foreign nuclear materials, proliferation, and weapons as well as foreign energy security. Furthermore, after the September 11, 2001 terrorist attacks, provided the primary interface between US Intelligence Community and the Department on all aspects of threat information and analysis.

Funding Profile

(dollars in thousands)

	FY 2001 Comparable Appropriation	FY 2002 Original Appropriation	FY 2002 Adjustments	FY 2002 Comparable Appropriation	FY 2003 Request
Intelligence	36,154 ^a	40,844	+316 ^a	41,160	41,559 ^a
Use of prior year balances	0	-542	0	-542	0
Total, Intelligence	36,154	40,302	+316	40,618	41,559
Total Excluding Full Funding for Retirement , Intelligence.	35,844	---	---	40,844	41,246

^a The FY 2001 and FY 2002 column of the FY 2003 Congressional Request includes funding in the amount of \$310,000 and \$316,000 respectively, for the Government's share of the increased costs associated with pension and annuitant health care benefits. These funds are comparable to FY 2003 funding of \$313,000.

Funding by Site

(dollars in thousands)

	FY 2001	FY 2002	FY 2003	\$ Change	% Change
Albuquerque Operations Office					
Kansas City.....	396	396	396	0	0%
Los Alamos National Laboratory....	4,197	4,864	4,864	0	0%
Pantex.....	75	75	75	0	0%
Sandia National Laboratories.....	3,090	3,757	3,757	0	0%
Chicago Operations Office					
Argonne National Laboratory.....	365	365	365	0	0%
Brookhaven National Laboratory.....	20	20	20	0	0%
Idaho Operations Office	118	118	118	0	0%
Idaho National Engineering Laboratory	770	1,437	1,437	0	0%
Oakland Operations Office					
Lawrence Livermore National Laboratory	5,107	5,540	5,540	0	0%
Lawrence Berkeley National Laboratory	75	75	75	0	0%
Oak Ridge Operations Office					
Y-12 Site, Oak Ridge.....	3,950	4,617	4,617	0	0%
Richland Operations Office					
Pacific Northwest Laboratory.....	5,425	5,782	5,782	0	0%
Savannah River Operations Office					
Savannah River Technology Center	270	270	270	0	0%
Nevada Operations Office.....					
Special Technologies Laboratory....	2,079	2,500	2,500	0	0%
Remote Sensing Laboratory.....	633	1,200	2,141	941	78%
Nevada Operations Office.....	142	154	154	0	0%
Office of Scientific & Technical Information	132	132	132	0	0%
Washington Headquarters.....	9,310	9,316	9,316	0	0%
Total, Intelligence.....	36,154	40,618	41,559	941	2%

Site Description

Argonne National Laboratory

Provides technical support to the Office of Intelligence.

Environmental Management and Enrichment Facilities

Provides technical support to the Office of Intelligence.

Idaho National Engineering and Environmental Laboratory

Provides technical support to the Office of Intelligence.

Kansas City Plant

Provides technical support to the Office of Intelligence.

Lawrence Livermore National Laboratory

Provides technical support to the Office of Intelligence.

Los Alamos National Laboratory

Provides technical support to the Office of Intelligence.

Pacific Northwest National Laboratory

Provides technical support to the Office of Intelligence.

Special Technologies Laboratory

Provides technical support to the Office of Intelligence.

Remote Sensing Laboratory

Provides technical support to the Office of Intelligence.

The Office of Scientific and Technical information

Provides technical support to the Office of Intelligence.

Pantex Plant

Provides technical support to the Office of Intelligence.

Sandia National Laboratory

Provides technical support to the Office of Intelligence.

Savannah River Technology Center (SRTC)

Provides technical support to the Office of Intelligence.

Intelligence Activities

Mission Supporting Goals and Objectives

Provide analysis and reporting on: the status and direction of emerging nuclear weapons programs of proliferant nations; countries engaged in the supply of nuclear technology, equipment, and material to proliferant and established nuclear programs; the production and disposition of fissile material worldwide, with special emphasis on the implications of the breakup of the former Soviet Union and its impact on the control and accountability of special nuclear material in its possession; international terrorism for DOE policy makers; foreign nuclear weapons and nuclear-related facilities/infrastructure, design, development, and employment of nuclear weapons, improvised nuclear and/or radiation dispersal devices, and illicit trafficking of related materials and components; the foreign threat to U.S. energy resources and U.S. energy security; the impact of technology and other changes on global energy and energy production markets on U.S. industrial competitiveness, while emphasizing opportunities and challenges to U.S. exports; the identification and characterization of foreign nuclear facilities posing a risk to human health and the environment.

Funding Schedule

(dollars in thousands)

	FY 2001	FY 2002	FY 2003	Change	% Change
Intelligence	36,154 ^a	41,160 ^a	41,559 ^a	+399	+1.0%
.....					
Use of prior year balances	---	-542	---	+542	NA
.....					
Total, Intelligence	36,154	40,618	41,559	+941	2.3%
.....					
Total Excluding Full Funding for Retirement, Intelligence	35,844	40,302	41,246	+944	+2.3%

^a The FY 2001 and FY 2002 column of the FY 2003 Congressional Request includes funding in the amount of \$310,000 and \$316,000 respectively, for the Government's share of the increased costs associated with pension and annuitant health care benefits. These funds are comparable to FY 2003 funding of \$313,000.

Detailed Program Justification

(dollars in thousands)

FY 2001	FY 2002	FY 2003
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Intelligence Activities..... 36,154 40,618 41,559

Provide critical and timely analysis on the prospects for disruption of energy supplies worldwide due to political, economic, and social instabilities. Provide analyses supporting U.S. Government policies in foreign material control and accountability. Provide technical evaluations of foreign nuclear dismantlement programs. Coordinate and obtain information on DOE intelligence requirements, support DOE policy development related to international terrorism, and provide a conduit for timely, focused, nuclear and nuclear-related intelligence reporting/assessments for U.S. operations. Provide training sessions for DOE and Intelligence Community analysts. Provide salaries, benefits, travel, training, support service contracts, and other related expenses necessary to support the Office of Intelligence federal staff.

Explanation of Funding Changes from FY 2002 To FY 2003

FY 2003 vs. FY 2002 (\$000)

Intelligence Activities..... + \$941

The increased funding will provide for inflation.